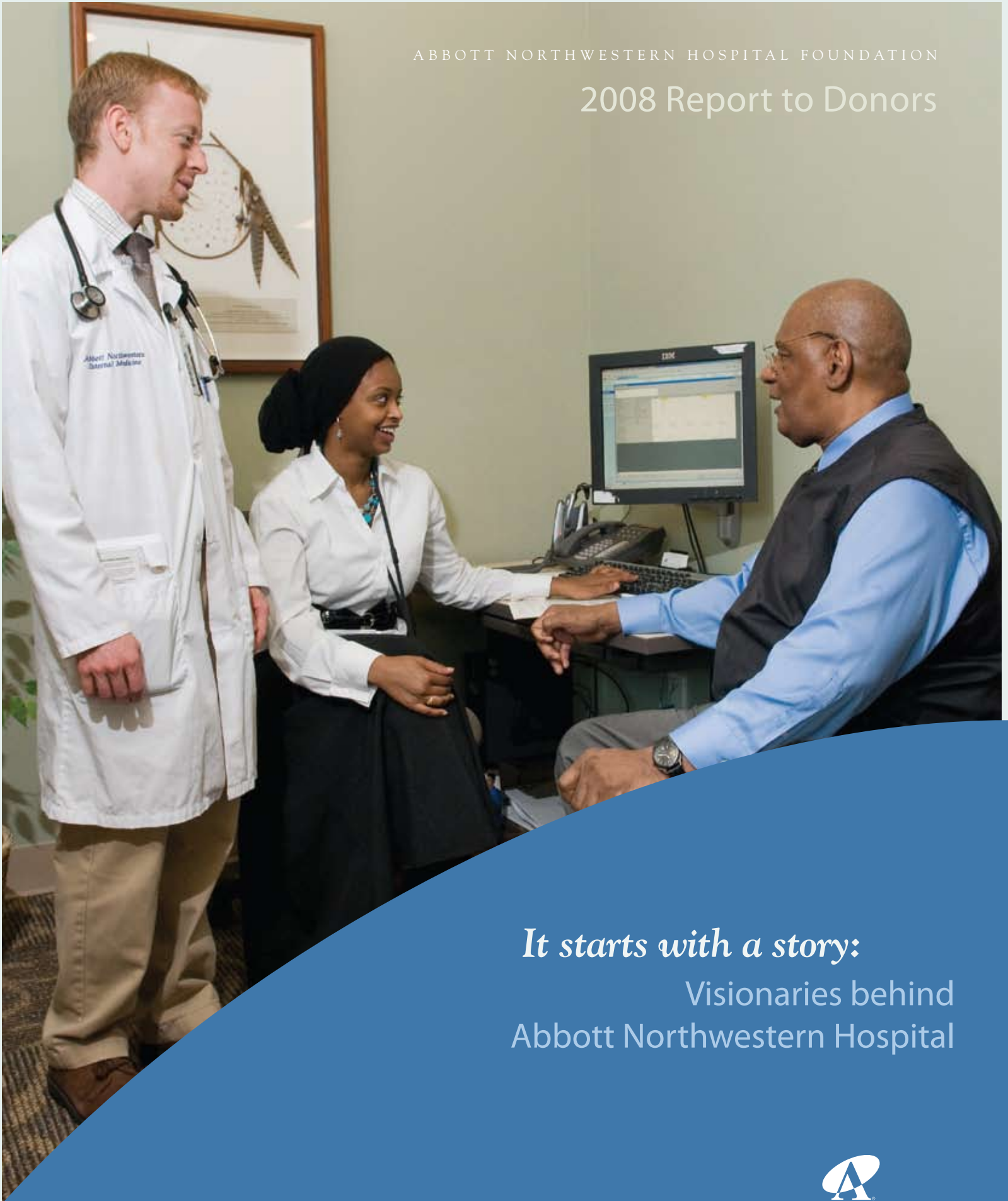


## 2008 Report to Donors



*It starts with a story:*  
Visionaries behind  
Abbott Northwestern Hospital



ABBOTT  
NORTHWESTERN  
HOSPITAL

*Allina Hospitals & Clinics*

Abbott Northwestern  
Hospital Foundation

## ON THE COVER

Louis Thomas (right), a patient at Abbott Northwestern Hospital General Medicine Associates, meets with his primary care physician, Andrew Peltier, MD, and Robina care guide, Yurub Jama. Jama's work as a care guide is part of a bold approach to test a new primary care model for patients with diabetes, heart failure or hypertension. Through a \$6 million grant from the Minneapolis-based Robina Foundation, Thomas has the additional support of working with Jama, a non-clinical care guide who provides him with patient information, helps him navigate the care system, and offers assistance and encouragement with appropriate self-care. The goal is to support patients in their care and lifestyle choices, enabling patients themselves to be the principal agents in their healing. Abbott Northwestern Hospital is one of four nationwide institutional partners in the Robina Foundation's mission to positively address critical social issues by encouraging innovation and financially supporting transformative projects.

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## From the Abbott Northwestern Hospital president and the Foundation president

Dear Friends,

In 2008, more than 39,700 patients were hospitalized at Abbott Northwestern Hospital and more than 360,000 visits were made to our outpatient clinics. While their individual stories are unique, our patients are united by a common thread as people seeking the excellent care that Abbott Northwestern doctors, nurses and other health care professionals provide for patients.



Jeffrey Peterson  
and Richard Meyer

The Abbott Northwestern Hospital Foundation's mission is to raise, steward and disperse funds for the benefit of Abbott Northwestern and the communities it serves. In 2008, we successfully completed and surpassed fundraising goals for two critical campaigns: the Penny George Institute for Health and Healing and the Virginia Piper Cancer Institute, raising \$15 million and \$37.4 million respectively.

All philanthropy starts with a story. In this year's annual report you will learn more about the stories behind the talent, service and commitment of our campaign leaders and volunteers. The Foundation is driven by their energy, passion and dedication to the patients we serve. They each have a story to share about their personal commitment to Abbott Northwestern, and each has made significant and lasting contributions to the hospital over many years of service.

Last year, the Abbott Northwestern Hospital Foundation received a \$6 million grant from the Robina Foundation to test a new primary care model for patients with chronic diseases at a primary care clinic serving the diverse needs of adults living and working in our community. The mission is to support patients in their care and lifestyle choices, thereby enabling the patients to better manage their health. This is an exciting opportunity for Abbott Northwestern General Medicine Associates—one that will benefit many

people, and over the long-term, has the potential to revamp our approach to chronic disease care and treatment.

We are grateful for your gifts. In the past year, generous individuals, corporations and foundations contributed \$12.9 million to the Abbott Northwestern Hospital Foundation. This generosity, especially remarkable in these challenging economic times, helps ensure that Abbott Northwestern continues to set the standard for excellence in patient care.

We extend our warmest gratitude to the donors, volunteers, board and staff who worked tirelessly on the George Institute and Virginia Piper Cancer Institute campaigns. Their success will pave the way for future growth and advancements that are possible only through philanthropic support.

On behalf of the patients and communities we serve, thank you for your generosity.

Jeffrey D. Peterson, FACHE, president  
Abbott Northwestern Hospital

Richard L. Meyer, president  
Abbott Northwestern Hospital Foundation

It starts with a story:

# Abbott Northwestern Hospital's Penny



Blythe Brenden and Bob McCrea

It started with the philanthropic support of two founders with a vision to transform medicine and build on the healing environment at Abbott Northwestern: the George Family Foundation and the Ted and Dr. Roberta Mann Foundation.

Today, the Penny George Institute for Health and Healing is the nation's largest hospital-based integrative medicine program, serving more than 900 patients each month at its Outpatient Clinic and surpassing its 50,000<sup>th</sup> inpatient hospital visit in early 2009.

Through gifts from more than 4,000 donors, the Foundation successfully completed a \$15 million inaugural campaign for Abbott Northwestern's Institute for Health and Healing, now the Penny George Institute for Health and Healing. With its inpatient services, Outpatient Clinic, research, community and professional education programs, and the LiveWell Fitness Center, the George Institute seeks to transform health care by blending the art of healing and the science of curing to optimize the health of the whole person—mind, body and spirit.

# George Institute for Health and Healing

Blythe Brenden and Bob McCrea served as co-chairs for the campaign to expand integrative health at Abbott Northwestern Hospital.

## BLYTHE BRENDEN

*Describe your earliest involvement with Abbott Northwestern.*

My mother was a founder of the Institute, and that's when I decided to get involved with the Foundation and the Institute's capital campaign.

*What does the successful completion of this campaign mean for Abbott Northwestern's patients?*

It allows our practitioners to provide the best services possible to patients—to provide a whole-person approach to care, which is reflected in the vision and mission of the Institute. We're a national model. Abbott Northwestern is looking at health care differently—truly transforming care.

We've been able to take the vision and transform it into a living laboratory, where we're providing integrative care in a holistic manner. This doesn't exist in a bubble—we're integrated with the Abbott Northwestern physicians and nurses working side-by-side with the patients and their families to best meet their needs. And the Institute is truly integrated throughout all areas of the hospital. It's a wonderful, collaborative effort that is transforming the way that care is provided. Without philanthropic support, this would not have been possible. Philanthropy has fueled the innovation.

It has been such a joy to be part of this campaign. We have terrific leadership at the Institute, and it's an honor to help support their work. This mission of putting patients in charge of their own wellness is today called integrative medicine, but it's so much more. My goal is that, one day, it will simply be called "medicine."

## BOB MCCREA

*Describe your earliest involvement with Abbott Northwestern.*

It is difficult, if not impossible, to live in this community without having family or friends who have been patients at Abbott Northwestern. During the last decade, six of our grandchildren were born there. Based on the experiences of friends and family, my perception is that it is one of the premier hospitals in the Twin Cities.

Integrative care was not on my radar screen until my good friend Penny George underwent breast cancer surgery and began researching and seeking ways to promote physical and emotional healing outside of traditional medicine. It was obvious to us that the integrative therapies she used, together with high quality

traditional medical care, returned Penny to a full life. I have been a long-time friend of Penny and Bill George, and Roberta Mann-Benson and Don Benson, who made the founding gifts to establish the Institute for Health and Healing. When asked if I would serve on the Steering Committee of the Institute, I was honored to do so.

My first experiences with integrative care were vicarious, as I learned about positive outcomes from friends and caregivers at Abbott Northwestern, who were pioneering treatments to inpatients throughout the hospital. In spring of 2008 I had a total knee replacement, and in the fall of 2008 I had lower back surgery. I was able to experience first-hand the healing effects of guided imagery, music therapy, acupuncture, massage, and consultations with a healing coach and the Institute's spiritual director. I am convinced that my road to recovery has been substantially enhanced by these encounters.

*Why is philanthropic support so important for Abbott Northwestern and the Penny George Institute for Health and Healing?*

Abbott Northwestern serves a large population of patients who are neither insured nor able to pay for the critical services they need. These services are paid in part by philanthropy.

Additionally, the research and technology necessary to keep Abbott Northwestern a recognized medical leader throughout the country must be paid for by generous individuals and foundations who care about providing the best and most up to date medical treatment in many fields.

Access to integrative therapies has been limited to date. Ultimately, integrative health can become part of a national health care initiative only if there is high quality, evidence-based research to justify the cost of integrative care, thereby making it reimbursable.

*What is your hope for the future of the George Institute?*

While continuing to provide healing services to Abbott Northwestern's patients, we must extend integrative care throughout the Allina system.

The George Institute has established a Transformative Nurse Training Program that is a national model. It is my hope that we can leverage our Minnesota success to other hospitals throughout the country. This will require financial support from local and national funders.

# VIRGINIA PIPER CANCER INSTITUTE VISION CAMPAIGN

## Putting patients first

In early 2005, the Abbott Northwestern Hospital Foundation launched the Vision Campaign—a bold and ambitious campaign for the hospital's renowned Virginia Piper Cancer Institute. More than 12,000 donors contributed to the campaign, which raised \$37.4 million for the benefit of patients and families seeking the collaborative, compassionate cancer services available at Abbott Northwestern Hospital.

Through the leadership of three co-chairs, Chris Morrison, Terry Saario and Kathy Farley, the campaign has been critical to expanding the proven, multidisciplinary care model, pioneered at the Piper Breast Center, to each cancer discipline within the Virginia Piper Cancer Institute. "The community support has been humbling and provides the margin of excellence for our patients," said Timothy Sielaff, MD, PhD, FACS, MBA, president and medical director of the Virginia Piper Cancer Institute. "These gifts are from people who have put their trust and support in us, and we will work extremely hard to use these resources wisely for the benefit of our cancer patients, their families and the communities we serve."

Leaders at the Foundation established five goals for the Vision Campaign: opening a central cancer clinic site facilitating collaboration among many disciplines, adding nurse coordinators and other key elements of the integrated care model, acquiring state-of-the-art technology and equipment to advance care, building upon the strong clinical research infrastructure at the Virginia Piper Cancer Institute and establishing an endowed chair in medical oncology for the Piper Breast Center. Along with the Piper Breast Center, the Virginia Piper Cancer Institute offers comprehensive cancer care programs in esophageal and gastric, gynecologic, liver, pancreas and bile duct, lung, neurological, hematology/lymphoma, autologous stem cell transplant, head and neck, colorectal and prostate cancers.

"Abbott Northwestern's Virginia Piper Cancer Institute provides the highest quality of care in a supportive environment," said Chris Morrison, co-chair of the Vision Campaign. "More than 12,000 people, many of them grateful patients and family members, wanted to contribute to this campaign to ensure that each cancer patient has access to the best care possible. These philanthropic dollars are hard at work to ease the journey for patients and families."

Since the Virginia Piper Cancer Institute formally opened its doors in 1993, community support has played a key role in patient care and clinical research for the benefit of patients and families.

Left to right—  
Richard Meyer, Chris  
Morrison, Terry Saario,  
Kathy Farley and  
Timothy Sielaff, MD,  
PhD, FACS, MBA

## CHRIS MORRISON

### *Describe your earliest involvement with Abbott Northwestern.*

Tad Piper contacted me in the early 1990s to join Abbott Northwestern Hospital's board. He was persistent, and by the mid-90s I joined the board. I was also a charter member of Abbott Northwestern Hospital Foundation's board and, for the past four years, I have also served on the board of directors of Allina Hospitals & Clinics.

Medicine has been in my life forever. I am the daughter of a physician and the mother of a physician. My experience with the hospital is very personal in that my mother died at Abbott Northwestern. I have vivid memories of how well she was treated when it was clear that she wouldn't recover. On a happier note, four of my grandchildren were born at Abbott Northwestern. We have the highest quality of care right here in the city—care that focuses on the importance of family support and a healing environment.

### *What will the Vision Campaign allow VPCI to do for patients?*

It's qualitative and quantitative. Certainly funding for the nurse coordinator positions for the first five years in each cancer program is a huge piece. It allows patients and families to focus on getting healthy. There is also the technology, which is very important and already highly utilized. The campaign has also helped disseminate information about VPCI to others in the community, so that people know about the great care available right here in Minneapolis. There is an aspect of care available at Abbott Northwestern that is unique in that it focuses on the mind, body and spirit of each individual.

### *Why is philanthropic support so important for Abbott Northwestern?*

Many components of VPCI's care are not reimbursed through today's insurance system. To improve care, we need to keep up with the tremendous opportunities available in medicine. I remember a commercial from long ago that stated, "When you've got your health, you've got just about everything." Truer words were never spoken. Many of the 12,000 donors who contributed to the campaign were grateful patients and families who want to give something back and do so with open hearts. It's inspirational!

## KATHY FARLEY

### *Describe your earliest involvement with Abbott Northwestern.*

My first involvement with Abbott Northwestern was in 2000, when I was diagnosed with breast cancer. My husband, Bill Farley, was already on the Abbott Northwestern Hospital Foundation board, but I had never been in Abbott Northwestern before that. A diagnosis of cancer is a scary situation for anyone. I was so lucky to be a patient at the Virginia Piper Cancer Institute and the Piper Breast Center where I was so well taken care of. All of my treatments were at Abbott Northwestern including surgery and chemotherapy. When the Foundation was looking for chairs for the Vision Campaign, I didn't hesitate and was pleased to join my fellow co-chairs, Chris Morrison and Terry Saario, to make a difference for other patients.

### *What will the Vision Campaign allow VPCI to do for patients?*

This campaign gives patients a one-stop place to get their cancer care. Patients will feel comfort in knowing that they can get all of their cancer questions answered through one door and that is significantly different from other places they may go for treatment. This is all possible through the vision of VPCI's medical director, Dr. Timothy Sielaff. VPCI is patient-centric—as opposed to patients having to navigate their own care.

### *Why is philanthropic support so important for Abbott Northwestern?*

Philanthropy is so important for Abbott Northwestern to provide the level of service that residents of the Twin Cities and the Upper Midwest deserve. There is a need for continued support with advances in technology.

The ironic part of my involvement is that my husband, Bill, was diagnosed with cancer in the middle of this campaign. He was also the beneficiary of VPCI's excellent cancer care. We were very comfortable with the care we knew he would receive there. VPCI offers a proven approach to better cancer care.

## TERRY SAARIO

### *Describe your earliest involvement with Abbott Northwestern.*

I was approached to become a member of the hospital board before the Abbott Northwestern Hospital Foundation was established. My career has been in philanthropy and I decided to take the opportunity to serve and became the first chair of the Foundation's board once it was created.

Both my husband and I have been patients at Abbott Northwestern and view it as our hospital. Seven years ago, I was diagnosed with breast cancer at the Piper Breast Center and received extraordinary care there.

### *What will the Vision Campaign allow VPCI to do for patients?*

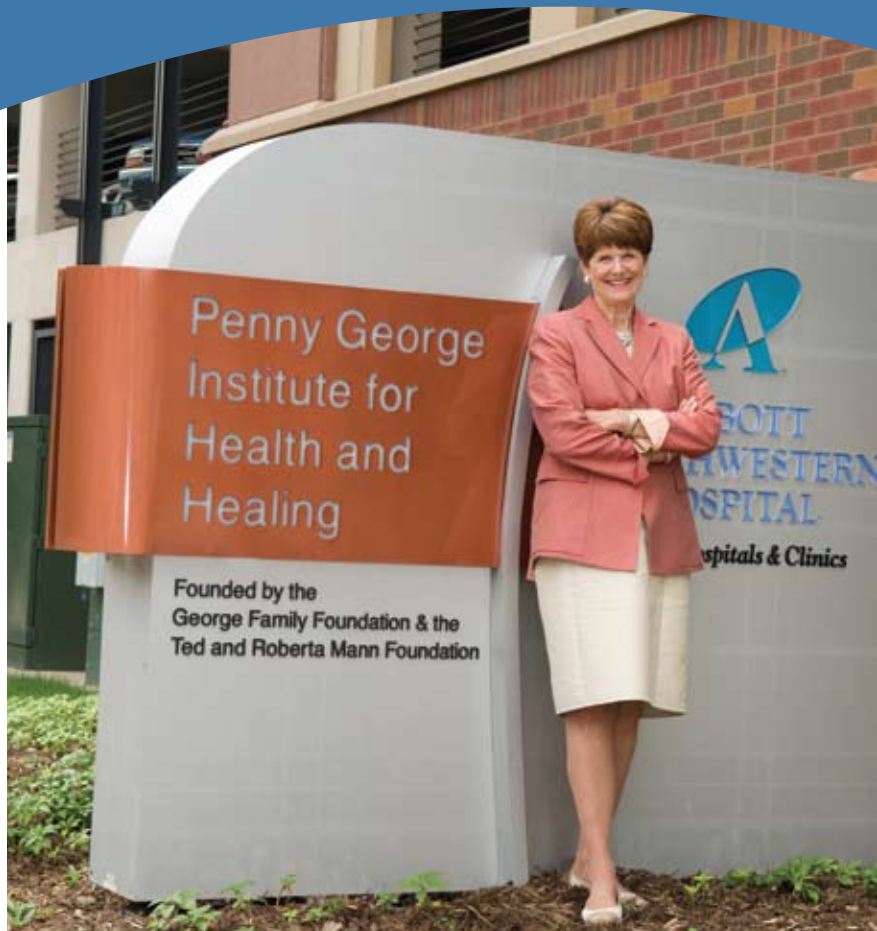
Philanthropic dollars can enhance the already high-quality program and make it even better. This campaign will allow VPCI to take the Piper Breast Center model of care, the patient-centered, team approach, and apply it to other cancer treatment programs. This campaign will enhance cancer care for our community.

### *Why is philanthropic support so important for Abbott Northwestern?*

There has always been an extraordinarily high level of care at Abbott Northwestern. In order to maintain and enhance that quality, you need philanthropic support—it's the icing on the cake. Philanthropy allows you to provide special technologies for patients, offer clinical research programs and provide a team approach to all issues of care.

The people who came together to work on this campaign were remarkable. It was a joy to work with such exciting, caring and dedicated people. In my case, I would not be here today without the exceptional care I received at the Piper Breast Center. Most of us know someone who has struggled with cancer. Our donors know this and have been enormously generous in helping us to enhance the cancer care available at Abbott Northwestern.

Allina  
announces the  
Penny George Institute for  
Health and Healing and  
celebrates the fifth  
anniversary of  
Abbott Northwestern's  
Integrative Health Program



Penny George

“When I was diagnosed with breast cancer in 1996, I received the very best treatment for my tumor, with surgery and chemotherapy at Abbott Northwestern,” said integrative medicine philanthropist Penny George. “But in the process, I also saw how medicine falls short of its potential to heal, how it focuses on body parts and disease. My illness gave me perspective on what medicine could really do and be, and over time I became increasingly committed to helping it change. At Abbott Northwestern, I found leaders who shared this passion. I am so proud to be associated with this remarkable Institute whose work I care so much about.” In September 2008, Allina Hospitals & Clinics announced the renamed Penny George Institute for Health and Healing to honor and recognize George’s contributions.

Widely known as one of the nation’s leaders in the philanthropic movement to advance integrative medicine, the George Family Foundation’s philanthropic support of the George Institute has totaled approximately \$4 million over five years.

George and her husband, Bill, have served in leadership roles at Abbott Northwestern and Allina for more than two decades. Bill George served on the Abbott Northwestern and Allina Hospitals & Clinics board of directors, which he chaired in 2001, while Penny has served on the Abbott Northwestern Hospital Foundation’s board of directors. “We knew the reputation of Abbott Northwestern for its ‘healing arms’ and we have personally experienced the reality of that care,” she explained.

Today, the George Institute is the nation’s largest hospital-based integrative medicine program, offering inpatient services, an

Outpatient Clinic, leading-edge integrative medicine research, along with patient and professional educational programs.

“We are already beginning to demonstrate what is possible when you truly put patients first, when you focus on wellness rather than disease—while continuing to advance disease care, too,” stated George. “When you emphasize self-responsibility and give people the tools to make their lives as rich and healthy as possible, when you offer them real choices in partnership with those who understand the options, you uncover opportunities for healing, regeneration and empowerment.”

As health care reform takes center stage at the national level, George sees great potential in the Institute’s work and achievements. “Through my experience with cancer I realized how medicine today often diminishes patients by looking for a magic bullet to fix a problem or symptom, rather than thinking about the deeper causes and conditions behind an illness,” said George. “At Abbott Northwestern we have built upon a spirit of healing care that was already present.”

An example of that healing spirit is demonstrated in a story George vividly recalls from when she was a patient at Abbott Northwestern for several days recovering from major surgery. She awoke to observe a woman in the door of her patient room, silently looking in while holding a floor mop. “When I said hello, she replied, ‘I will be off duty when you leave and I just wanted to wish you the best with your healing,’” said George. “Doesn’t that say a lot about the kind of ethos that exists at Abbott Northwestern?”

# Dee and Gordon Sprenger Education Fund: Supporting nursing excellence

While working one summer as a hospital orderly, his first job in the health care industry, Gordon Sprenger learned a lesson that stuck with him throughout his career as a hospital and health care executive: the importance of nursing to excellent patient care.

Abbott Northwestern has a long and rich history of nursing excellence. Until 1969, the hospital's board of directors was comprised of women who focused on its nursing school, a legacy from Harriet Walker who started Northwestern Hospital because the community's women and children were suffering without needed health care. In 1970, the merger of Abbott and Northwestern hospitals continued the legacy of nursing excellence that exists today.

Sprenger's vision and leadership shaped Abbott Northwestern Hospital in his 25 years on staff and in 17 years as its chief executive officer. During his tenure with Abbott Northwestern and Allina Hospitals & Clinics, Abbott Northwestern became the largest hospital in the Twin Cities, known nationally for clinical care and excellence.

Sprenger and his wife, Dee, a long-time Abbott Northwestern volunteer and nurse who practiced in various settings including a major community hospital, an Air Force Hospital and as a nurse clinician in a pediatric office, have continued to focus on the importance of nurses. "Nursing is core to health care," said Sprenger. "When we first arrived at Abbott Northwestern one thing we instantly appreciated was that the management, Medical Staff and board all recognized how critical nursing is to the patient care experience. I cannot tell you the number of letters I received over the years from patients who would describe the importance of nursing to their care experience."

During Sprenger's tenure with Abbott Northwestern and Allina, he insisted that nurses had a voice in the hospital's governance and decision-making process. When he retired in 2003, Sprenger continued to advocate for nursing and the important leadership role it plays in health care.

To recognize the Sprengers' legacy, the Abbott Northwestern Hospital Foundation established the Dee and Gordon Sprenger Fund in 2008 to support post-graduate education of staff nurses at Abbott Northwestern. More than \$535,000 has been raised, exceeding the original goal of \$500,000, in order to generate at least \$20,000 per year to support tuition for Sprenger Scholars—master's degree candidates for nursing. The first two \$10,000 scholarships were recently awarded to Abbott Northwestern nurses Molly Brusman and Nicole Polanco.

"Nursing education is part of Abbott Northwestern's past and is crucial to its future," explained Sprenger. As health care reform takes center stage, nurses have an opportunity to play an ever greater role in shaping our nation's health care system, according to Sprenger. "Dee and I feel so strongly that efforts to support staff retention, advancement potential and training for the hospital's nursing leaders will continue to be the cornerstone for exceptional care. It's exciting to see bright, energetic people who are interested in expanding their knowledge base in their chosen field," said Sprenger. "Nurses are the beacon—the advocates for our patients. That's what attracts all of us who work in health care."

Left to right— Dee Sprenger; Molly Brusman, RN; Nicole Polanco, RN; and Gordon Sprenger



# PHILANTHROPY IN ACTION

Through the generosity of donors, the Abbott Northwestern Hospital Foundation is able to provide grants to support projects in the hospital and the community. Examples of areas funded in 2008 include:

## Care for low income patients

More than 600 Abbott Northwestern employees contributed \$222,000 to the 2008 Employee Giving Campaign. The funds raised have been used to help low income patients and families stay at the nearby Sheraton Hotel, train residents at the Medicine Clinic, support Park House and enhance the programs of the Penny George Institute for Health and Healing and Virginia Piper Cancer Institute.

## Patient comfort

Grants were made to support staff safety and patient comfort at Abbott Northwestern including the funding of motorized devices to assist caregivers with moving wheelchairs and beds comfortably and without injury. Blanket warmers were provided to several nursing stations to provide a sense of nurturing, comfort and warmth for patients being transferred from operating rooms to patient rooms.

## Sharing clinical excellence

Abbott Northwestern's passion for finding new and better approaches to patient care drives a focus on clinical research and measurement. These activities help ensure that new advances in treatment benefit patients as quickly as possible, and support a dynamic environment for medical and nursing education. In 2007, Abbott Northwestern established an Outcomes Institute through which physicians, nurses and other staff publish quality and outcome indicators. In 2008, the Institute began producing overview and outcomes reports for Abbott Northwestern's Centers of Excellence including the Neuroscience Institute and the Virginia Piper Cancer Institute, the Penny George Institute for Health and Healing, and the Nursing Department, which were funded by the Foundation.

## Advanced training and educational opportunities

Through significant Foundation funding, Abbott Northwestern began construction on its Center for Clinical Simulation. The Center is positioned to be the premier resource facility for simulation-based education in health care by providing a collaborative training and assessment environment for nurses, pharmacists, physicians, anesthesiologists, emergency medical services personnel and other allied health professionals. Housed in the Education Building on the Abbott Northwestern campus, the Center will nourish an environment of interdisciplinary teamwork and communication, enhance skills of the health care team, and assist in recruiting and training the highest quality medical professionals to Abbott Northwestern and Allina Hospitals & Clinics. Through simulation-based education, the Center serves as a resource for education, research, faculty development, assessment and credentialing.

## Bold approach to primary care

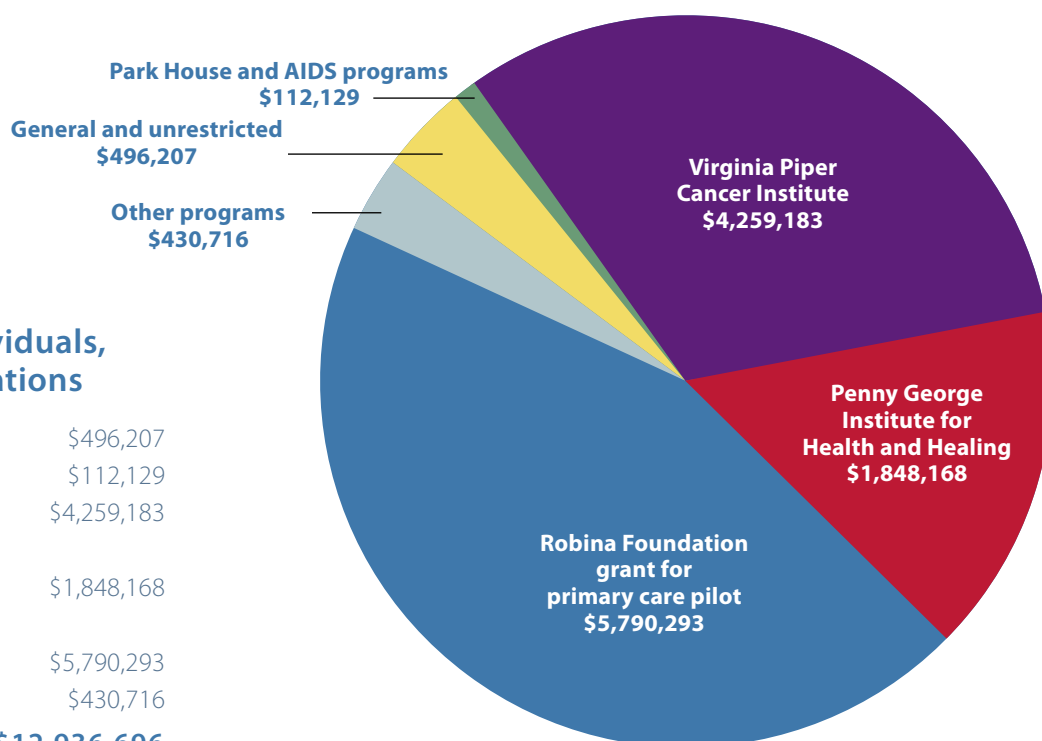
The Robina Foundation granted Abbott Northwestern \$6 million to test a new primary care model at the Medicine Clinic, a primary care clinic staffed by internal medicine residents. The clinic provides care for a wide spectrum of patients, including many from the inner city. The pilot study will benefit 500 patients with diabetes, heart failure and hypertension. The work is part of Allina's strategic vision to create a patient-centered care model that helps ensure patients receive the right care at the right time, with a focus on prevention, wellness and chronic disease management.

Since many components of the care model are typically not paid for by insurance, the new model is possible through the Robina Foundation grant, which is funding four key elements: care guides, electronic care plans, team-oriented care and coaching.

# Abbott Northwestern Hospital Foundation

## STATEMENT OF ACTIVITIES

	2007 Audited	2008 Unaudited
<b>REVENUE</b>		
Contributions	\$8,684,618	\$12,936,696
Contributions from Abbott Northwestern & Allina	358,393	31,695
Investment return, net	5,370,148	(16,853,674)
Increase in value of split interest agreements	11,057	96,248
<b>Total revenue</b>	<b>\$14,424,216</b>	<b>\$(3,789,035)</b>
<b>EXPENSES</b>		
Change in liability, collateral agreement	\$45,205	-
Grants to support Abbott Northwestern Hospital	7,207,742	5,821,355
Grants to community Programs	309,337	408,060
<b>Total expenses</b>	<b>\$7,562,284</b>	<b>\$6,229,415</b>
Net administrative and fundraising support from Abbott Northwestern & Allina	\$1,581,371	\$1,919,418
Administrative	(1,027,750)	(1,247,024)
Fundraising	(553,621)	(672,394)
<b>Increase (Decrease) in net assets</b>	<b>\$361,531</b>	<b>\$(10,018,450)</b>



### Contributions from individuals, corporations and foundations

General and unrestricted	\$496,207
Park House and AIDS programs	\$112,129
Virginia Piper Cancer Institute	\$4,259,183
Penny George Institute for Health and Healing	\$1,848,168
Robina Foundation grant for primary care pilot	\$5,790,293
Other programs	\$430,716
<b>Total contributions</b>	<b>\$12,936,696</b>

Abbott Northwestern Hospital Foundation

# STATEMENT OF FINANCIAL POSITION

	2007 Audited	2008 Unaudited
<b>ASSETS</b>		
Investments	\$67,534,504	\$52,789,268
Pledges receivable, net	5,946,165	10,988,605
Cash held as collateral	1,042,459	1,298,272
Amount due from/(to) affiliates, net	732,190	1,520,070
Notes receivable from affiliates	4,303,999	3,103,999
Split interest agreements	288,317	359,165
Other assets	230,195	-
<b>Total assets</b>	<b>\$80,077,829</b>	<b>\$70,059,379</b>
<b>LIABILITIES AND NET ASSETS</b>		
<b>Liabilities</b>		
Grants payable	\$280,000	\$166,500
Accrued expenses	-	-
Remainder trusts beneficiaries payable	5,881	7,641
Fiscal agent payable	273,627	-
Other current liabilities	69,649	-
Long-term liability, collateral agreement	627,437	660,851
<b>Total liabilities</b>	<b>\$1,186,945</b>	<b>\$904,641</b>
<b>Net assets</b>		
Unrestricted net assets	\$9,618,252	\$7,655,930
Temporarily restricted net assets	48,912,140	40,459,263
Permanently restricted net assets	20,360,492	21,039,545
<b>Total net assets</b>	<b>\$78,890,884</b>	<b>\$69,154,738</b>
<b>TOTAL LIABILITIES AND NET ASSETS</b>	<b>\$80,077,829</b>	<b>\$70,059,379</b>

# HONOR ROLL OF CONTRIBUTORS

The individuals, foundations and corporations listed below have achieved a lifetime giving level of \$25,000 or more. We offer our deep gratitude to these donors, who play a particularly meaningful role in ensuring the excellence in care that our patients and the community have come to expect. Listings in the honor roll come from historical and current records. We are truly grateful to our donors and make every effort to list them as they prefer. Please call 612-863-4126 to correct any errors that may appear in the 2008 Report to Donors.

## FOUNDERS

### \$1,000,000 AND ABOVE

3M Championship  
3M Foundation, Inc.  
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### \$500,000 TO \$999,999

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Margaret & Angus Wurtele Fund of  
The Minneapolis Foundation

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Allina Hospitals & Clinics  
Mrs. Marie H. Ankeny\*  
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Martha and Bruce Atwater through the  
Prospect Creek Foundation  
Mr. and Mrs. Earl E. Bakken  
Edward R. Bazinet Fund of The  
Minneapolis Foundation  
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*facts and figures  
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range of services available  
at our main campus and  
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661  
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176,854  
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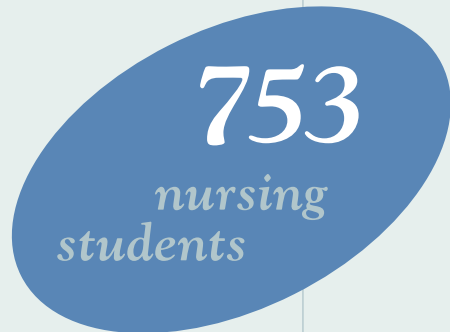
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